

Company: Southern California Gas Company (U 904 G)/ San Diego Gas and Electric  
Company (U 902 M)  
Proceeding: 2019 General Rate Case  
Application: A.17-10-007/008 (cons.)  
Exhibit: SCG-228/SDG&E-226

**SOCALGAS/SDG&E**

**REBUTTAL TESTIMONY OF MIA L. DEMONTIGNY**

**(CORPORATE CENTER – GENERAL ADMINISTRATION)**

**JUNE 18, 2018**

**BEFORE THE PUBLIC UTILITIES COMMISSION  
OF THE STATE OF CALIFORNIA**



A  Sempra Energy utility® A  Sempra Energy utility®



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**SDG&E and SOCALGAS REBUTTAL TESTIMONY OF MIA L. DEMONTIGNY**  
**(CORPORATE CENTER – GENERAL ADMINISTRATION)**

**I. SUMMARY OF DIFFERENCES**

**TABLE MLD-1**  
**Test Year 2019 Sempra Energy Corporate Center Expenses<sup>1</sup>**  
**(in Thousands of 2016 Dollars)**

| Division                              | ORA Recommended        |                              |                             |                  | Sempra Energy Proposed <sup>2</sup> |                    |                  |
|---------------------------------------|------------------------|------------------------------|-----------------------------|------------------|-------------------------------------|--------------------|------------------|
|                                       | Total Corporate Center | Utility Allocation w/o Oncor | Utility Allocation w/ Oncor | Total            | Total Corporate Center              | Utility Allocation | Total            |
| Finance                               | \$59,114               | \$28,127                     | \$21,714                    |                  | \$59,556                            | \$28,571           |                  |
| Legal, Compliance, & Governance       | \$62,344               | \$23,528                     | \$18,164                    |                  | \$62,344                            | \$23,528           |                  |
| Human Resources & Administration      | \$24,611               | \$21,612                     | \$16,681                    |                  | \$24,698                            | \$21,700           |                  |
| Corporate Strategy & External Affairs | \$14,420               | \$3,890                      | \$3,004                     |                  | \$14,420                            | \$3,890            |                  |
| Facilities & Assets                   | \$30,155               | \$16,031                     | \$12,376                    |                  | \$30,155                            | \$16,031           |                  |
| Pensions & Benefits                   | \$26,202               | \$16,080                     | \$12,413                    |                  | \$94,048                            | \$35,409           |                  |
| <b>Total</b>                          | <b>\$216,839</b>       | <b>\$109,265</b>             | <b>\$84,351</b>             |                  | <b>\$285,222</b>                    | <b>\$129,129</b>   |                  |
|                                       |                        |                              |                             |                  |                                     |                    |                  |
| SDG&E Allocation w/o Oncor            |                        |                              |                             | \$49,209         |                                     |                    | \$58,146         |
| SCG Allocation w/o Oncor              |                        |                              |                             | \$60,054         |                                     |                    | \$70,983         |
| <b>Total w/o Oncor</b>                |                        |                              |                             | <b>\$109,263</b> |                                     |                    | <b>\$129,129</b> |
|                                       |                        |                              |                             |                  |                                     |                    |                  |
| SDG&E Allocation with Oncor           |                        |                              |                             | \$37,990         |                                     |                    |                  |
| SCG Allocation with Oncor             |                        |                              |                             | \$46,362         |                                     |                    |                  |
| <b>Total with Oncor</b>               |                        |                              |                             | <b>\$84,351</b>  |                                     |                    |                  |

<sup>1</sup> April 13, 2018, Testimony of Lindsay J. Laserson on the Office of Ratepayer Advocates (ORA) concerning the Report on the Results of Operations for San Diego Gas & Electric Company and Southern California Gas Company Test Year 2019 General Rate Case – Corporate Center, Ex. ORA-21 at pp 3.

<sup>2</sup> Based on figures from October 2017, Direct Testimony of Mia L. DeMontigny (Corporate Center – General Administration), Ex. SCG-28/SDG&E-26, Table MLD-1A at pp. MLD-1.

1 **II. INTRODUCTION**

2 My testimony responds to the following positions raised in Office of Ratepayer  
3 Advocates (ORA)'s and The Utility Reform Network (TURN)'s testimony reports. All amounts  
4 described are in 2016 dollars for Test Year 2019, unless otherwise indicated.

5 **A. ORA**

6 ORA issued its report on the Sempra Energy Corporate Center (Corporate Center)  
7 proposals of San Diego Gas & Electric Company (SDG&E) and Southern California Gas  
8 Company (SoCalGas), collectively the Utilities, on April 13, 2018.<sup>3</sup> The following is a summary  
9 of ORA's recommendations:

- 10 • ORA proposes an adjustment to Utility Allocations to recognize and incorporate  
11 Sempra Energy's acquisition of its indirect interest in Oncor Electric Delivery  
12 Company LLC (Oncor). Including other adjustments described below, ORA  
13 forecasts total Utility Allocations of \$84.4 million, with \$38.0 million allocated to  
14 SDG&E and \$46.4 million allocated to SoCalGas, compared to Sempra Energy's  
15 forecast of \$58.1 million for SDG&E and \$71.0 million for SoCalGas.
- 16 • For Pensions and Benefits, ORA forecasts Corporate costs of \$26.2 million that  
17 should be subject to Utility Allocation, compared to Sempra Energy's forecast of  
18 \$94.0 million. ORA's recommended adjustments in this area are based on  
19 recommendations contained in Ex. ORA-22, *Compensation and Benefits*.
- 20 • ORA proposes additional adjustments within the Finance function, for Internal Audit  
21 Services and Risk Management, and within the Human Resources & Administration  
22 function, for CIO (Chief Information Officer), Corporate Systems, and Security, as  
23 further described later in this testimony.

24 **B. TURN**

25 TURN submitted its testimony on May 14, 2018.<sup>4</sup> The following is a summary of  
26 TURN's positions:

- 27 • Multi-Factor Basic allocation rates should not be trended as this trend line analysis  
28 has previously proven to be wrong.

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<sup>3</sup> ORA-21 (Laserson).

<sup>4</sup> May 14, 2018, Testimony of Garrick F. Jones and William P. Marcus on behalf of The Utility Reform Network concerning the Report on Various Results of Operations Issues in Southern California Gas Company's and San Diego Gas and Electric Company's 2019 Test Year General Rate Cases, Ex. TURN-05 at pp. 66-69.

- To forecast the 2019 Multi-Factor Basic allocation, TURN removes 2019 assets related to the San Onofre Nuclear Generating Station (SONGS) from SDG&E and Aliso Canyon from SoCalGas, and then adds Sempra Energy’s acquisition of its indirect interest in Oncor. After these adjustments are incorporated, TURN recommends a 1.46% lower Multi-Factor adjustment for SDG&E, a lower adjustment for SoCalGas by 1.96%, and an increase of 3.42% for unregulated activities.<sup>5</sup>
- Because of the multiple dimensions of the allocation process, TURN is unable to precisely determine the impact of their Multi-Factor proposals other than to state that they expect the impact would be several million dollars moved away from the Utilities.<sup>6</sup>

### **III. REBUTTAL TO ORA’S OPERATIONS & MAINTENANCE (O&M) PROPOSALS**

#### **A. Oncor**

The proposed adjustments by ORA (shown in Table MLD-1) are based on assumptions and a methodology that are inconsistent with Sempra Energy’s longstanding and demonstrated approach to allocating corporate costs, adopted in the California Public Utilities Commission (CPUC) Merger Decision (D.) 98-03-073 and used in subsequent CPUC General Rate Case (GRC) Decisions issued to the Utilities.

#### **Sempra Energy’s Corporate Center Cost Allocation Practice**

As described in my direct testimony filed on October 6, 2017, as revised on December 20, 2017, the goal in Corporate Center allocation practices is to reasonably and equitably bill its costs to business units, associating the costs as closely as possible to the level of service being provided to each business unit.<sup>7</sup> To achieve this, the Corporate Center uses a hierarchy to allocate its costs to SDG&E, SoCalGas, and Global:<sup>8</sup>

1. Direct Assignment
2. Causal/Beneficial
3. Multi-Factor

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<sup>5</sup> TURN-05 (Marcus) at pp. 68.

<sup>6</sup>Id. at pp. 69.

<sup>7</sup> December 2017, Revised Direct Testimony of Mia L. DeMontigny (Corporate Center – General Administration), Ex. SCG-28-R/SDG&E-26-R at pp. MLD-11.

<sup>8</sup> Id.

1 All cost centers will use direct assignment when possible and any remaining costs are  
2 allocated using an appropriate Causal/Beneficial or Multi-Factor method as applicable.<sup>9</sup> All  
3 costs that relate to a specific business unit are directly assigned to that business unit,<sup>10</sup> for  
4 example, outside legal costs associated with a specific case. Non-labor costs can be specifically  
5 identified to a business unit directly by entering charges through the accounts payable system or  
6 through journal entries to the general ledger. Labor costs can be specifically identified upon  
7 entering employee work hours into Sempra Energy's Timekeeping System (My Time). Labor  
8 overheads, including payroll taxes and employee benefits, follow in proportion to the labor  
9 dollars charged to business units.

10 When costs cannot be directly assigned, they are then first allocated using a  
11 Causal/Beneficial method, if applicable, which is based on drivers that would be comparable for  
12 all business units and that would indicate the level of benefit received by each.<sup>11</sup> An example of  
13 where cost allocation would follow the Causal/Beneficial method is for Human Resources and  
14 related services that benefit business units other than the Corporate Center. In that example, the  
15 driver for Causal/Beneficial methods is the number of employees per business unit. Cost-related  
16 drivers, budget plans, or historical work studies are the basis for Causal/Beneficial methods to  
17 allocate costs.

18 When direct assignment or Causal/Beneficial methods are not applicable, the Multi-  
19 Factor method is used. The Multi-Factor method is a four-factor allocation method that is used  
20 for functions that serve all business units but for which there is not a causal relationship, such as  
21 Investor Relations, or Financial Reporting. The Multi-Factor weighs four factors from all  
22 business units<sup>12</sup>:

- 23 a. Revenues;
- 24 b. Operating Expenses;
- 25 c. Gross Plant Assets and Investments; and
- 26 d. Full-Time Employees or Equivalents.

27 This cost allocation methodology is consistent with previous CPUC decisions, such as the  
28 Merger Decision (D.) 98-03-073, the 2004 Cost of Service Decision (D.) 04-12-015, and prior  
29 GRC Decisions in 2008 (D.) 08-07-046, 2012 (D.) 13-05-010, and 2016 (D.) 16-06-054. These

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<sup>9</sup> Id. at pp. MLD-12.

<sup>10</sup> Id.

<sup>11</sup> Id. at pp. MLD-13.

<sup>12</sup> Id.

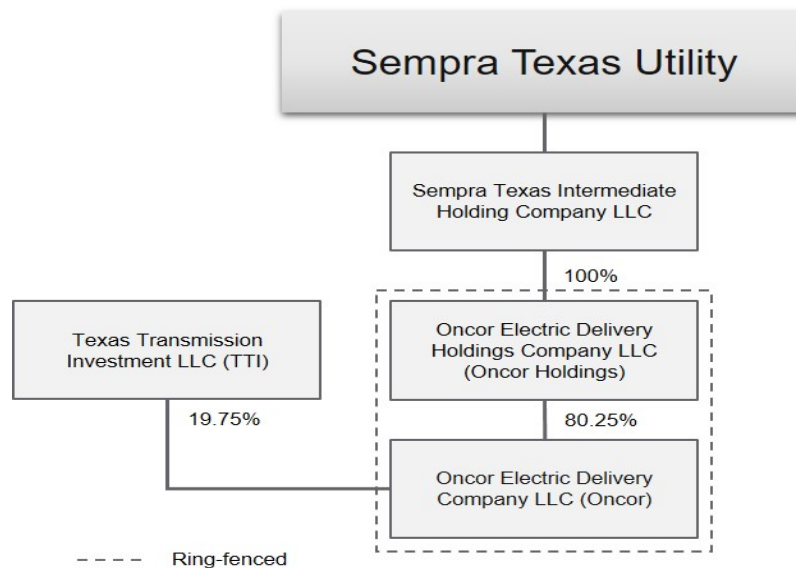
four factors are compiled at the beginning of each year, using the prior year data as the basis for the following year's actual allocations.<sup>13</sup>

### The Oncor Transaction

The determination of any adjustment to Utility Allocations arising from Sempra Energy's acquisition of its indirect interest in Oncor requires consideration of the nature of Sempra Energy's ownership interest in Oncor and how, in turn, overall Corporate Center cost allocations are impacted under its approach.

On March 9, 2018, Sempra Energy completed the acquisition of an indirect, 80.25% interest in Oncor by way of a merger with Energy Future Holdings Corp. (EFH). EFH holds a 100% indirect interest in Oncor Electric Delivery Holdings Company LLC (Oncor Holdings), which, subsequent to the merger, holds a direct, 80.25% interest in Oncor. Upon the closing of the merger, Sempra Energy renamed EFH, Sempra Texas Holdings Corp., and its direct subsidiary Energy Future Intermediate Holding Company LLC, Sempra Texas Intermediate Holding Company LLC. Oncor Holdings and Oncor reside in a reportable segment at Sempra Energy called Sempra Texas Utility. The ownership structure after the merger with EFH follows in Exhibit MLD-1.

**Exhibit MLD-1**  
**Ownership Structure of Oncor**



<sup>13</sup> Id.



1 Certain existing governance mechanisms and restrictions are in place around Oncor  
2 Holdings and Oncor, that limit Sempra Energy's ability to direct the management, policies and  
3 operations of Oncor Holdings and Oncor, including the deployment or disposition of their assets,  
4 declarations of dividends, strategic planning and other important corporate issues and actions.  
5 These limitations include limited representation on the Oncor Holdings and Oncor Boards of  
6 Directors, as such Boards have a majority of independent directors. Oncor Holdings and Oncor  
7 have been and will continue to be managed independently. The resulting independence and  
8 separateness of Oncor from its owners results in an expectation of limited sharing of any  
9 operational or financial resources and support by and between Sempra Energy and Oncor, and,  
10 accordingly, Sempra Energy does not control Oncor Holdings or Oncor. Given these limitations  
11 and Sempra Energy's lack of control over Oncor Holdings and Oncor, under accounting  
12 principles generally accepted in the United States (GAAP), Sempra Energy does not consolidate  
13 its investment in Oncor Holdings, but accounts for it using the equity method of accounting.  
14 Under the equity method of accounting, Sempra Energy records its investment in Oncor  
15 Holdings in its consolidated balance sheet, but does not include Oncor Holdings or Oncor's  
16 balance sheet balances. Similarly, Sempra Energy records 80.25% (representing its ownership  
17 share) of Oncor Holdings' earnings in its consolidated statement of operations, but does not  
18 include Oncor Holdings' or Oncor's income statement balances. Thus, Oncor Holdings and  
19 Oncor are not consolidated by Sempra Energy.

#### 20 **Impact to Corporate Center Allocations Resulting from the Oncor Transaction**

21 To the extent that Sempra Energy provides any specific services to Oncor, it will directly  
22 assign and bill Oncor the associated costs. Because Oncor operates independently (e.g., it has its  
23 own finance, accounting, human resource functions), allocations under the Causal/Beneficial  
24 methods are not currently anticipated. However, there are certain activities of Sempra Energy  
25 that may have an indirect benefit to Oncor, in particular, corporate oversight by Sempra Energy  
26 to monitor and account for its investment.

27 Because Oncor is not consolidated by Sempra Energy, as described above, and given its  
28 independent operations and separateness, Oncor's revenues, operating expenses and employees  
29 are not included in the Multi-Factor calculation. However, the investment in Oncor recorded on  
30 Sempra Energy's consolidated balance sheet will be included in the Gross Plant Assets and  
31 Investments component of the calculation, resulting in a reduced allocation of Corporate Center  
32 costs to all of Sempra Energy's business units, including the Utilities, and an increase in costs  
33 retained by the Corporate Center. This exclusion of revenues, operating expenses and employees

1 from the Multi-Factor calculation is consistent with Sempra Energy's approach for all its equity  
2 method investments.

3       ORA's recommended adjustment to Utility Allocations resulting from Sempra Energy's  
4 acquisition of its interest in Oncor has been prepared by computing the ratio of Sempra Energy's  
5 acquisition cost to a total amount of assets comprising those of SDG&E, SoCalGas, and the  
6 Sempra Energy acquisition cost (note that ORA used an acquisition cost of \$9.45<sup>14</sup> billion,  
7 however the final purchase price was \$9.566<sup>15</sup> billion). This approach, which results in a  
8 proposed reduction to Utility Allocations of 22.8% of ORA's adjusted Corporate Center costs, is  
9 inconsistent with the Multi-Factor Methodology in that it does not include total Sempra Energy  
10 assets, nor does it incorporate all factors used in the Multi-Factor Methodology as applicable for  
11 Sempra Energy's business units. In addition, ORA's approach does not address the fact that  
12 Oncor is operationally separate and independent from Sempra Energy. Functions that the  
13 Corporate Center shares with Sempra Energy business units (e.g., Financial Reporting, Payroll  
14 Services) are not performed for Oncor, but rather Oncor performs these types of activities for  
15 itself.

16       The following describes the relatively minor impacts to the 2019 Corporate Center Multi-  
17 Factor allocations, in the event the CPUC were to order Sempra Energy to update its 2019  
18 forecast to reflect the investment in Oncor under its allocation practice. To appropriately  
19 account for the investment in Oncor in the Multi-Factor Methodology, \$9.566 billion would be  
20 included in the total Gross Plant Assets and Investments (as described above) resulting in a  
21 reduction in Utility Allocations of \$2.4 million. Please refer to the tables below for the  
22 hypothetical changes to the 2019 Summary of Total Costs. Table MLD-2A reflects the updated  
23 figures after including Oncor and for comparison purposes Table MLD-2B reflects my revised  
24 testimony, dated December 20, 2017.

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<sup>14</sup> Ex. ORA-21 (Laserson) at pp. 41:2.

<sup>15</sup> March 31, 2018, Sempra Energy Form 10-Q filed May 7, 2018, at pp. 56-57.

1 **TABLE MLD-2A**

2 **Hypothetical Test Year 2019 Summary of Total Costs With Oncor**

| <i>(2016 \$ - 000's)</i>                | Corporate Center |                |                  | Utility Allocations |                |                   |
|---|------------------|----------------|------------------|---------------------|----------------|-------------------|
|   | Base Year        | 2016-2019      | Forecast         | Base Year           | 2016-2019      | Forecast          |
|   | 2016             | Incr/(Decr)    | 2019             | 2016                | Incr/(Decr)    | 2019              |
| <b>Services Provided</b>                |                  |                |                  |                     |                |                   |
| A Finance                               | 90,913           | (31,356)       | 59,556           | 32,161              | (4,271)        | 27,890            |
| B Legal, Compliance and Governance      | 50,929           | 11,414         | 62,344           | 25,162              | (1,976)        | 23,187            |
| C Human Resources & Administration      | 18,030           | 6,668          | 24,698           | 15,413              | 6,205          | 21,617            |
| D Corporate Strategy & External Affairs | 8,110            | 6,310          | 14,420           | 3,542               | 203            | 3,744             |
| E Facilities and Assets                 | 25,379           | 4,547          | 29,926           | 12,533              | 2,768          | 15,300            |
| F Pension & Benefits                    | 87,431           | 6,618          | 94,048           | 30,662              | 4,134          | 34,795            |
| <b>Total</b>                            | <b>\$280,792</b> | <b>\$4,201</b> | <b>\$284,992</b> | <b>\$119,472</b>    | <b>\$7,063</b> | <b>\$126,534</b>  |
| <b>Allocations</b>                      |                  |                |                  |                     |                | Escalated<br>2019 |
| SDG&E                                   | 59,202           | (2,725)        | 56,477           |                     |                | 59,252            |
| So Cal Gas                              | 60,270           | 9,787          | 70,057           |                     |                | 73,551            |
| <b>Total Utility</b>                    | <b>119,472</b>   | <b>7,063</b>   | <b>126,534</b>   |                     |                | <b>\$132,803</b>  |
| Global / Retained                       | 161,320          | (2,862)        | 158,458          |                     |                |                   |
| <b>Total</b>                            | <b>\$280,792</b> | <b>\$4,201</b> | <b>\$284,992</b> |                     |                |                   |

3 **TABLE MLD-2B**

4 **Test Year 2019 Summary of Total Costs<sup>16</sup>**

| <i>(2016 \$ - 000's)</i>                | Corporate Center |                |                  | Utility Allocations |                |                   |
|---|------------------|----------------|------------------|---------------------|----------------|-------------------|
|   | Base Year        | 2016-2019      | Forecast         | Base Year           | 2016-2019      | Forecast          |
|   | 2016             | Incr/(Decr)    | 2019             | 2016                | Incr/(Decr)    | 2019              |
| <b>Services Provided</b>                |                  |                |                  |                     |                |                   |
| A Finance                               | 90,913           | (31,356)       | 59,556           | 32,161              | (3,590)        | 28,571            |
| B Legal, Compliance and Governance      | 50,929           | 11,414         | 62,344           | 25,162              | (1,634)        | 23,528            |
| C Human Resources & Administration      | 18,030           | 6,668          | 24,698           | 15,413              | 6,287          | 21,700            |
| D Corporate Strategy & External Affairs | 8,110            | 6,310          | 14,420           | 3,542               | 349            | 3,890             |
| E Facilities and Assets                 | 25,379           | 4,547          | 29,926           | 12,533              | 3,354          | 15,886            |
| F Pension & Benefits                    | 87,431           | 6,618          | 94,048           | 30,662              | 4,748          | 35,409            |
| <b>Total</b>                            | <b>\$280,792</b> | <b>\$4,201</b> | <b>\$284,992</b> | <b>\$119,472</b>    | <b>\$9,512</b> | <b>\$128,984</b>  |
| <b>Allocations</b>                      |                  |                |                  |                     |                | Escalated<br>2019 |
| SDG&E                                   | 59,202           | (1,120)        | 58,082           |                     |                | 60,922            |
| So Cal Gas                              | 60,270           | 10,632         | 70,902           |                     |                | 74,446            |
| <b>Total Utility</b>                    | <b>119,472</b>   | <b>9,512</b>   | <b>128,984</b>   |                     |                | <b>\$135,368</b>  |
| Global / Retained                       | 161,320          | (5,311)        | 156,008          |                     |                |                   |
| <b>Total</b>                            | <b>\$280,792</b> | <b>\$4,201</b> | <b>\$284,992</b> |                     |                |                   |

5  
6  
7  
8 It should also be noted that total forecasted allocations under the Multi-Factor  
9 methodology represent approximately 15.1%, or \$43.0 million of the total Corporate Center  
10 2019 Forecast, the smallest portion of the total costs allocated from the Corporate Center. As a  
11 result, the addition of Oncor would not materially change overall Utility Allocations. For

<sup>16</sup> Figures from, Ex. SCG-28-R/SDGE-26-R (DeMontigny).

1 illustrative purposes, taking the 2017 factors (which are based on 2016 audited financial  
 2 statements) and incorporating Oncor would result in a reduction in allocations to SDG&E and  
 3 SoCalGas by \$1.6 million and \$0.8 million, respectively. For 2019, these changes would result  
 4 in a 2.0% lower Multi-Factor allocation for SDG&E and a 1.6% lower Multi-Factor allocation  
 5 for SoCalGas, with a corresponding increase of 3.6% in the Multi-Factor allocation for  
 6 Global/Retained.

7 **TABLE MLD-3A**  
 8 **Illustrative Revised Multi-Factor Projection**

|           | <u>Historical</u> |              |              |              | <u>Projection</u> |              |
|-----------|-------------------|--------------|--------------|--------------|-------------------|--------------|
|           | <u>2014</u>       | <u>2015</u>  | <u>2016</u>  | <u>2017</u>  | <u>2018</u>       | <u>2019</u>  |
| SDG&E     | 37.4%             | 36.7%        | 36.7%        | 34.5%        | 34.2%             | 33.3%        |
| SCG       | <u>38.9%</u>      | <u>39.4%</u> | <u>40.2%</u> | <u>38.6%</u> | <u>39.3%</u>      | <u>39.3%</u> |
| UTILITIES | 76.3%             | 76.1%        | 76.9%        | 73.1%        | 73.5%             | 72.6%        |
| GLOBAL    | <u>23.7%</u>      | <u>23.9%</u> | <u>23.1%</u> | <u>26.9%</u> | <u>26.5%</u>      | <u>27.4%</u> |
| TOTAL     | 100.0%            | 100.0%       | 100.0%       | 100.0%       | 100.0%            | 100.0%       |

9 *Data from Audited Financials: 2013 2014 2015 2016*

10 **TABLE MLD-3B**  
 11 **Original Multi-Factor Projection**

|           | <u>Historical</u> |              |              |              | <u>Projection</u> |              |
|-----------|-------------------|--------------|--------------|--------------|-------------------|--------------|
|           | <u>2014</u>       | <u>2015</u>  | <u>2016</u>  | <u>2017</u>  | <u>2018</u>       | <u>2019</u>  |
| SDG&E     | 37.4%             | 36.7%        | 36.7%        | 36.1%        | 35.7%             | 35.3%        |
| SCG       | <u>38.9%</u>      | <u>39.4%</u> | <u>40.2%</u> | <u>39.9%</u> | <u>40.6%</u>      | <u>40.9%</u> |
| UTILITIES | 76.3%             | 76.1%        | 76.9%        | 76.0%        | 76.3%             | 76.2%        |
| GLOBAL    | <u>23.7%</u>      | <u>23.9%</u> | <u>23.1%</u> | <u>24.0%</u> | <u>23.7%</u>      | <u>23.8%</u> |
| TOTAL     | 100.0%            | 100.0%       | 100.0%       | 100.0%       | 100.0%            | 100.0%       |

12 *Data from Audited Financials: 2013 2014 2015 2016*

13 **B. Pensions and Benefits**

14 ORA forecasts total ratepayer funded costs of \$26.2 million (in 2016 Dollars) for Test  
 15 Year 2019, with \$7.2 million allocated to SDG&E, \$8.9 million allocated to SoCalGas, and  
 16 \$10.1 million allocated to Global Retained.<sup>17</sup> This proposal compares to Sempra Energy's  
 17 forecast of \$94.0 million, of which \$16.0 million is allocated to SDG&E and \$19.4 million is  
 18 allocated to SoCalGas, and \$58.6 million is allocated to Global/Retained. ORA's recommended

<sup>17</sup> Ex. ORA-21 (Laserson) at pp. 36:11-13.

1 adjustments in this area are based upon recommendations contained in Exhibit ORA-22.<sup>18</sup>  
2 SDG&E and SoCalGas oppose ORA's proposed disallowance of these pension and benefits costs  
3 for the reasons set forth in the rebuttal testimony of Debbie Robinson in SCG-230/SDG&E-  
4 228<sup>19</sup>.

### 5 **C. Internal Audit Services and Risk Management**

6 ORA conducted its examination of the Utilities' financial records in accordance with the  
7 authority and mandates set forth in the Public Utilities Code sections 314, 314.5 and 309.5. For  
8 SDG&E, ORA recommends the removal of \$511,000 in 2014, \$338,000 in 2015, and \$119,000  
9 in 2016.<sup>20</sup> For SoCalGas, ORA recommends the removal of \$55,000 in 2014, \$462,000 in 2015,  
10 and \$153,000 in 2016.<sup>21</sup> ORA makes no claim that the expenses incurred were incorrect or  
11 imprudent, but that because ORA was not granted access to 20 audit reports, those corresponding  
12 expenses should be removed. These audit reports, however, are marked confidential and  
13 privileged, since they are protected from disclosure by the attorney client privilege and/or  
14 attorney work product doctrine. SDG&E and SoCalGas explained these facts to ORA's auditors  
15 and continue to maintain that the reports are protected from disclosure, but are nevertheless  
16 legitimate expenses and should be considered in this GRC as part of the history of these  
17 accounts. The CPUC has long recognized the validity of these privileges and there should be no  
18 automatic penalty to a regulated entity simply for exercising its legal rights. Otherwise, this  
19 could result in SDG&E and SoCalGas waiving their attorney-client privilege for these  
20 documents.

21 In addition, it should be noted that when ORA calculated the reduction, it did not use the  
22 actual costs of those audits, but instead used a three-year (2014-2016) average of historical costs,  
23 net of those costs to perform attorney-client privilege internal audits. In addition, ORA states  
24 that Sempra Energy used a forecast methodology which relied on a weighted average. This  
25 statement is incorrect in that the only cost center within Audit Services and Risk Management to  
26 use a weighted average was the VP of Audit and Risk Management.<sup>22</sup> The costs to perform

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<sup>18</sup> April 2018, ORA Compensation & Benefits; Pension & Postretirement Benefits Other Than Pension, Ex. ORA-22 (S. Hunter).

<sup>19</sup> June 18, 2018, Rebuttal Testimony of Debbie S. Robinson (Compensation and Benefits), SCG-230/SDGE-228.

<sup>20</sup> April 13, 2018, ORA Financial Examination and Compliance, Ex. ORA-33 (Chia, Lee, Stannik), pp. 4:6-7.

<sup>21</sup> Ex. ORA-33, pp. 4:10-11.

<sup>22</sup> Ex. SCG-28-R/SDG&E-26-R (DeMontigny) at pp. MLD-28.

1 these audits were included in the Audit Services cost center and the allocation of these costs is  
2 based on the annual Audit Plan.<sup>23</sup>

3 The average of historical costs approach is flawed because performing these audits did  
4 not amount to an incremental expense, as one would conclude by removing the implied and  
5 calculated costs of these audits. Accordingly, SDG&E and SoCalGas dispute ORA's argument  
6 that these costs should be removed.

#### 7 **D. CIO, Corporate Systems, and Security**

8 ORA opposes Sempra Energy's request for one proposed new position, the Learning  
9 Module Advisor position to assist with the MyInfo Human Resources online learning and  
10 certification programs. This position was added because there are additional learning and  
11 certification programs that have been, or will need to be, added that require an additional FTE to  
12 appropriately manage these programs and the additional data generated from them. This  
13 includes the evaluation, design, and implementation of new programs and enhancements to  
14 existing programs. Accordingly, SDG&E and SoCalGas dispute ORA's claim that these costs  
15 should be removed.

### 16 **IV. REBUTTAL TO TURN's O&M PROPOSALS**

#### 17 **A. Multi-Factor Basic Allocation**

18 While TURN does not oppose the Multi-Factor allocation methodology, it notes that  
19 there is a lack of trend from 2014-2017.<sup>24</sup> To forecast 2019, TURN recommends starting with  
20 2017 actuals, adding the known and measurable change related to Oncor, and removing assets  
21 related to SONGS from SDG&E and Aliso Canyon from SoCalGas.<sup>25</sup>

22 Given the similarities in both TURN's and ORA's issues with incorporating Oncor in the  
23 Multi-Factor Allocation Methodology, please refer to Section III A. above for a detailed  
24 discussion and analysis on this matter. The SONGS regulatory asset was \$0 at the end of 2017.  
25 In 2017, the regulatory asset was written off and replaced by a receivable from Southern  
26 California Edison totaling \$152 million, \$32 million classified as current and \$120 million  
27 classified as noncurrent. The \$606 million long-term receivable<sup>26</sup> for insurance recovery for the  
28 Aliso Canyon incident was included in the calculation of the 2017 Multi-Factor cost allocation  
29 that was used to forecast the allocation factor for 2019. Based on the amount of these assets in

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<sup>23</sup> Id. at pp. MLD-29.

<sup>24</sup> TURN-05 (Marcus) at pp. 67.

<sup>25</sup> Id. at pp. 68.

<sup>26</sup> Sempra 2016 Annual Report on Form 10-K, Southern California Gas Company balance sheet, p. 104.

1 relation to total gross plant assets and investments and that allocations from the Multi-Factor are  
2 limited, the impact of excluding both assets from the Multi-Factor calculation would be  
3 insignificant (approximately 0.1%).

4 With the addition of Oncor and the adjustments for SONGS and Aliso Canyon, TURN  
5 recommends a 1.46% lower multifactor adjustment for SDG&E, a lower adjustment for  
6 SoCalGas by 1.96%, and an increase of 3.42% for unregulated activities. TURN expects that  
7 these adjustments would result in a reduction in Corporate Center allocations to the utilities of  
8 several million dollars. As noted in Section III.A., we calculate a 2.0% lower Multi-Factor  
9 allocation for SDG&E and a 1.6% lower Multi-Factor allocation for SoCalGas, with a  
10 corresponding increase of 3.6% in the Multi-Factor allocation for Global/Retained. These  
11 adjusted allocation factors would result in a reduced allocation to the Utilities of \$2.4 million.

## 12 **V. CONCLUSION**

13 ORA's proposed adjustments to Corporate Center allocations are inconsistent with the  
14 CPUC-approved allocation process that has evolved in response to the initial Merger Decision  
15 (D.) 98-03-073 and has been consistently affirmed in multiple rate case decisions. The Merger  
16 Decision stipulated the hierarchy of direct assignment charges, causal-beneficial allocation  
17 methods, and the Multi-Factor Methodology in tiers that require a complex system but result in  
18 the rational and equitable allocation of costs. The CPUC should reaffirm adoption of this  
19 reasonable and time-tested process.

20 TURN's proposed adjustments to the Multi-Factor calculation are in line with Corporate  
21 Center's update to include the investment in Oncor using the equity method of accounting. As  
22 noted above, Sempra Energy calculations result in a 2.0% lower multifactor adjustment for  
23 SDG&E, a 1.6% lower multifactor adjustment for SoCalGas, and a higher multifactor adjustment  
24 for Global/Retained of 3.6%. This would result in lower Corporate Center allocations to the  
25 utilities of \$2.4 million (SDG&E by \$1.6 million and SoCalGas by \$0.8 million).

26 This concludes my prepared rebuttal testimony.

## APPENDIX A – GLOSSARY OF TERMS

|  |                |
|--|----------------|
| California Public Utilities Commission                           | CPUC           |
| Decision   | D              |
| Energy Future Holdings Corp.                                     | EFH            |
| Accounting Principles Generally Accepted in<br>the United States | GAAP           |
| General Rate Case  | GRC            |
| San Diego Gas & Electric Company                                 | SDG&E          |
| Southern California Gas Company                                  | SoCalGas       |
| San Onofre Nuclear Generating Station                            | SONGS          |
| Office of Ratepayer Advocates                                    | ORA            |
| Oncor Electric Delivery Company LLC                              | Oncor          |
| Oncor Electric Delivery Holdings Company<br>LLC.                 | Oncor Holdings |
| The Utility Reform Network                                       | TURN           |